# Response from the Royal College of Pathologists to the Health and Social Care committee inquiry into Clearing the backlog caused by the pandemic

The College welcomes the opportunity to contribute to this consultation to quantify the level of pent-up demand for key healthcare services; and to consider whether fundamental changes to the organisation and delivery of NHS services will be required to manage the backlog of cases caused by the pandemic. This response looks primarily at the following areas of the inquiry and the vital role of pathology in clearing the backlog, particularly in cancer services:

- What is the anticipated size of the backlog and pent-up demand from patients for different healthcare services including, for example, elective surgery; mental health services; cancer services; GP services; and more widely across the healthcare system?
- What capacity is available within the NHS to deal with the current backlog? To what extent
  are the required resources in place, including the right number of staff with the right skills
  mix, to address the backlog?

Following disruption caused by COVID-19, the Royal College of Pathologists (RCPath) has serious concerns over preparations to deal with the backlog of non COVID-19 related illness, especially cancer care, and the related surge of demand for pathology services, particularly for cancer diagnosis and treatment.

More investment and resources are needed across pathology services if we are to alleviate workforce pressure and meet increased demand which has been compounded by the effect of the pandemic. To manage the backlog and the expected rise in referrals it will be vital to have the right number of health staff in the right places.

Cancer will affect half of us all at some time in our lives. It is a devastating and terrible disease, but modern treatments coupled with early detection and monitoring offer us hope that we can beat it. Pathology is central to this early diagnosis and ongoing monitoring, as well as being vital for cancer prevention and screening, but pathology is facing a workforce crisis which must be addressed if we are to win the fight against cancer.

Pathology is key to prevention, screening, and early detection of cancer. It saves lives and it saves money. If we are to beat cancer, we must invest in pathology.

From current January cancer waiting times, there are 37,000 fewer people who have commenced a first treatment for cancer from the start of the pandemic, compared to 2019 data. To get through this backlog, Macmillan Cancer Support project that this will take up to 15 months to address only if the system operates consistently at 110%.

NHS England and Improvement have announced (13 May) a £160 million initiative to fund `accelerator sites' to tackle waiting lists. The College welcomes this extra funding but it must be targeted effectively.

# Pathology workforce challenges

While the College welcomes the £1billion to tackle the elective backlog promised by the Chancellor at the Spending Review in November 2020, pathology workforce shortages highlighted 'pre-COVID' remain. Although recruitment into histopathology has increased, there remains a 25% shortfall in staff able to report results, with some regions having even higher shortages.

Workforce pressures across the four UK nations are being compounded by the pandemic. There have been reductions in patients seeking help for their symptoms, including a significant decline in referrals from primary care leading to substantial delays in diagnosis and a significant backlog of cases.

Building the cancer workforce, not just in histopathology, but also in haematology and other areas of pathology, has to be a key investment priority for government. Without this investment there will be no capacity for pathology to deal with any increase in workload associated with efforts to overcome this backlog.

The expertise of haematologists is central to patient management and care; for example, by advising GPs and doctors in other specialties on the best tests to perform and interpreting and communicating the significance of the test results.

Clinical biochemists play a key role in diagnosing patients with a wide variety of illnesses – from high cholesterol to rare genetic diseases and bowel cancer.

Pathologists are key to reducing the backlog, especially in cancer diagnosis. More investment is needed across pathology services to alleviate workforce pressure, tackle the backlog and meet increased demand. There needs to be more training places, better IT for day-to-day work and capital investment to implement digital pathology more widely, so staff can work more efficiently and flexibly.

A report from Cancer Research UK in 2018 <u>Estimating the cost of growing the NHS cancer workforce in England by 2029</u> shows that for the histopathology workforce, without targeted action and investment, the number of histopathologists is set to reduce from the existing shortfall by an additional 2% by 2029. To have a chance of meeting 45 per cent growth ambition, the report analysis estimates the profession would require 580 more staff at a potential maximum cost to HEE of £118 million. It is estimated that this figure could now have increased to £150 million over the next ten years.

There are shortages across most pathology specialties with vacancies for 290 consultant pathologists in the UK. Pathology is also facing a retirement bulge, with, for example, 40% of virology medical consultants expected to retire in the next five years.

It is important to remember that the staff who are going to be dealing with the backlog of cases are also the staff who are exhausted after over a year of dealing with COVID-19. That's not just pathology staff; it's nurses, doctors, porters, cleaners, canteen staff – everybody. We need to workout the most efficient way to overcome the backlog without overwhelming people.

## **Training and recruitment**

As well as more investment to recruit and retain more pathology staff, the College would also like to see more training places, better IT for day-to-day work and capital investment to implement digital pathology more widely, so staff can work more efficiently and flexibly.

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#### IT and infrastructure

Rapid IT infrastructure transformation, hardware to replace the nearly 30% of Laboratory Information Management Systems (LIMS) that are virtually obsolete, connectivity to link systems, and, for histopathology and haematology, digital imaging will be key to making services more stable and efficient. There have been some good examples of single LIMS roll outs in Wales that have made patients' test results more accessible, and able to be reported across the country. Similarly, some regions have good systems that link many hospitals and indeed some acute and primary care systems. These models need to be widely adopted. LIMS are vital to effectively manage samples, and associated data and automate workflows.

# **Digital pathology**

One area the College is keen to develop as a profession is to harness technology to achieve the best possible outcomes for the workforce and patients. Digital pathology has the potential to improve patient care and support the pathology workforce by making the diagnosis and monitoring of disease much more efficient. However, in order to transform pathology services and support patient care and safety, we need investment in IT infrastructure, staffing and training.

Digital pathology also facilitates remote working in several ways which are useful during the pandemic and going forward will help with staffing issues - home reporting, avoiding the need to be physically in the same space as a colleague giving a second opinion, and facilitating trainee pathologists in learning.

Any investment should also build on the initial investment of the NHS to develop centres of excellence in digital pathology nationally. These centres can help with any further expansion of the technology across the NHS, by sharing knowledge and standards. It is the view of the College that digital pathology should be centrally funded and rolled out nationally in a similar way to digital radiology.

### **Genomics in medicine**

Genomic medicine provides an incredible opportunity for faster, accurate diagnosis and tailored treatment for people with cancer, and with inherited diseases. However, it is essential that there is equity of access to tests and the associated treatment(s).

Developments in genomics will require significant investment – staff need to be equipped with knowledge, and laboratories with necessary equipment. Pathologists are at the heart of these developments and hence must be involved throughout the programme, because of their vast experience in tissue handling, processing and reporting.

The College is concerned that there is no planned resource provision for the significantly increased workload that the Genomic Medicine Service will create for pathology, which will grow over time. Without this being addressed there will be issues in providing the quality and level of service desired.

# **Community Diagnostic Hubs**

We welcome the move to introduce easier access to diagnostic services centred around patients. Quicker, easier access through a 'one stop shop' will lead to earlier diagnoses which leads to better outcomes for patients and can save lives.

These new diagnostic hubs need to be introduced with sufficient resources, in terms of staffing, IT provision and connectivity with other systems (such as GP practices).

#### **Further information**

Our <u>On the agenda</u> website pages outline the College's position on topical subject areas in pathology such as <u>the pathology workforce</u> and <u>cancer diagnostics</u>.

Find out more about the different areas of pathology on the College *What is pathology* website page.

#### **Contact details**

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## **About the Royal College of Pathologists**

The Royal College of Pathologists is a professional membership organisation with more than 11,000 fellows, affiliates and trainees, of which 23% are based outside of the UK. We are committed to setting and maintaining professional standards and promoting excellence in the teaching and practice of pathology, for the benefit of patients.

Our members include medically and veterinary qualified pathologists and clinical scientists in 17 different specialties, including cellular pathology, haematology, clinical biochemistry, medical microbiology and veterinary pathology.

The College works with pathologists at every stage of their career. We set curricula, organise training and run exams, publish clinical guidelines and best practice recommendations and provide continuing professional development. We engage

a wide range of stakeholders to improve awareness and understanding of pathology and the vital role it plays in everybody's healthcare. Working with members, we run programmes to inspire the next generation to study science and join the profession.